

Human Capital Management (HCM) Digital Transformation

Strategic Priorities

Digitizing Human Capital Management

Programs

Use Cases

Digital Talent Acquisition

Recruitment Marketing	High-Quality Candidate Experience	Diverse Talent Supply Chain	Inclusive Hiring Strategy
Comprehensive Onboarding			

Digital Workforce Agility

Digital Leadership Development	Adaptive Skill Development	Adaptive Technology Skills Development	DX Technology Literacy
Real-Time Learning Impact	Dynamic Workforce Sourcing	Adaptive Workforce Planning	

People Sustainability

Wellbeing, Safety, and Flexibility	Engagement and Communication	Rewards and Recognition	Optimized Learning and Growth
Expanded Work Accessibility	Culture and Stewardship	Trust and Transparency	

Differentiated Workforce Compensation

Equitable Compensation	Competitive Total Compensation	Meaningful Rewards and Recognition	Transparent and 'lite' analytics cloud
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Aligned Performance

Integrated Performance Management	Intelligent Career Development	Adaptive Succession Planning	Collaborative Capability
Integrated Compliance Management			

Optimized Operations

Integrate/Divest Organizations	Optimize HR Function	HR Service Delivery	Data-Driven Operations
Integrated Employee Communications	Organizational Agility		



Human Capital Management (HCM) Digital Transformation Roadmap



Talent Acquisition
(Horizon 1)

Modern HR
(Horizon 2)

Employee Experience
(Horizon 3)